## **Third Quarter Results 2007 Conference call**

Presented by Réjean Robitaille, President and CEO And Robert Cardinal, CFO

Analysts and Institutional Investors September 6, 2007



## **Forward-Looking Statements**

In this document and in other documents filed with Canadian regulatory authorities or in other communications, Laurentian Bank of Canada (the 'Bank') may from time to time make written or oral forward-looking statements within the meaning of applicable securities legislation, including statements regarding the Bank's business plan and financial objectives. These statements typically use the conditional, as well as words such as *prospects, believe, estimate, forecast, project, should, could or would.* 

By their very nature, forward-looking statements are based on assumptions and involve inherent risks and uncertainties, both general and specific in nature. It is therefore possible that the forecasts, projections and other forward-looking statements will not be achieved or will prove inaccurate.

The Bank cautions readers against placing undue reliance on forward-looking statements when making decisions, as the actual results could differ appreciably from the opinions, plans, objectives, expectations, forecasts, estimates and intentions expressed in such forward-looking statements due to various material factors. Among other things, these factors include capital market activity, changes in government monetary, fiscal and economic policies, changes in interest rates, inflation levels and general economic conditions, legislative and regulatory developments, competition, credit ratings, scarcity of human resources and technological environment. The Bank cautions that the foregoing list of factors is not exhaustive.

The Bank does not undertake to update any forward-looking statements, whether oral or written, made by itself or on its behalf, except to the extent required by securities regulations.

Net income, excluding special items

To facilitate analysis, net income excluding certain items has been presented in the document. In management's opinion, these items, which have been excluded, should not be considered when analysing the Bank's performance. Net income, excluding special items is not based on Canadian generally accepted accounting principles and may not be comparable to another company's net income.

For questions on this presentation, please contact:
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Symbol: LB, TSX

### **2007 Third Quarter Overview**

#### **Results**

- EPS of \$0.85
- ROE of 10.5%
- Strong increase in loans and deposits versus Q3 2006
- Asset and revenue growth in all of our business lines versus Q3 2006
- All 2007 objectives have been met or exceeded



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# 9-Month Performance and 2007 Objectives

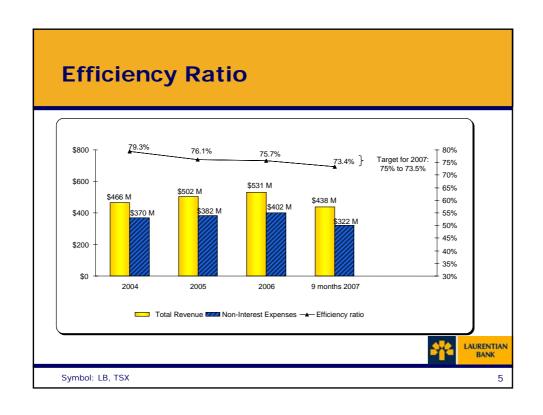
Performance Measure	9-Month Period Ended July 31, 2006 Actual	2007 Objectives	9-Month Period Ended July 31, 2007 Actual	
Return on Equity	7.3%	8% to 9%	9.9%	
Diluted Net Income per Share	\$1.64	\$2.55 to \$2.85	\$2.34	
Total Revenue	\$402.7M	\$550M to \$560M	\$438.3M	
Efficiency Ratio	76.0%	75% to 73.5%	73.4%	
Tier 1 Capital Ratio	10.3%	Minimum of 9.5%	9.7%	
Credit Quality (PCL Ratio) <sup>1</sup>	0.24%	0.24% to 0.21%	0.24%	

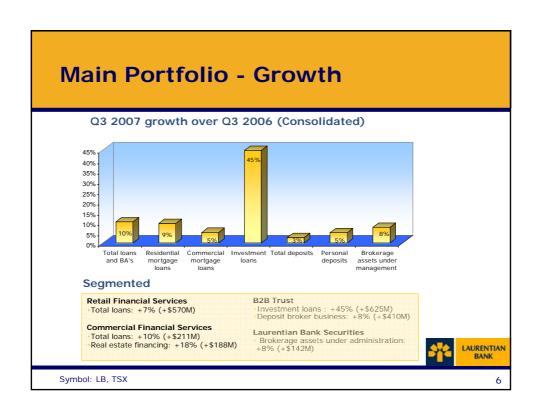
(1) PCL ratio is calculated over Average Assets



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## Highlights - Q3 2007

In millions of \$ except per share amounts	Q3 2007	Q2 2007	Q3 2006	Vari Q3 07 vs Q3 06	ation Q3 07 vs Q2 07
Net Interest Income Other Income Total Revenue	101.8 49.3 <b>151.0</b>	95.5 50.2 <b>145.7</b>	91.5 46.5 <b>138.0</b>	11% 6% <b>9%</b>	7% -2% <b>4%</b>
Provisions for credit losses Non-Interest Expenses Income Taxes Net Income	10.0 108.4 9.5 <b>23.2</b>	10.0 109.0 6.1 <b>20.7</b>	10.0 103.2 18.6 <b>6.2</b>	0% 5% -49% <b>277%</b>	0% -1% 56% <b>12%</b>
Net Income available to common shareholders	20.2	17.7	3.2	537%	14%
GAAP EPS (diluted) Return on Equity	<b>\$0.85</b> 10.5%	<b>\$0.75</b> 9.7%	<b>\$0.13</b> 1.7%	554%	13%
Special elements Tax adjustments *	-	1.6	-11.0		
Excluding tax items Net income EPS (diluted) Return on Equity	23.2 \$0.85 10.5%	19.1 \$0.68 8.8%	17.2 \$0.60 7.7%	35% 42%	21% 25%

<sup>\*</sup>Q2 2007 results included 2 special items: 1) \$0.8 million related to last year repatriation of capital from foreign credit insurance operations 2) \$0.7 million related to the lower tax rate on the \$4.4 million gain on the sale of Montréal Stock exchange shares during the quarter.
\*\text{V3} 2006 results included tax charge of \$11 million or \$0.47 per share related to the Federal budget and resulting from the revaluation of future tax assets.



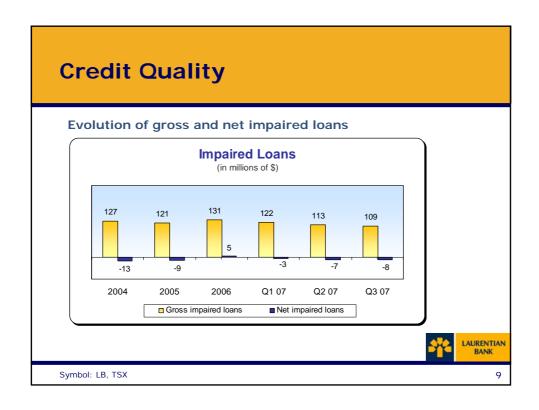
Symbol: LB, TSX

## **Stronger and Less Volatile Earnings**

#### Q3 2007 versus Q3 2006

- Net interest margin improvement
- Other income increasing even with less securitization income
- Loan and deposit growth
- Higher operating leverage
- Stable loan losses
- Lower effective tax rate







#### **Commercial Financial Services** In millions of \$ Q3 2007 versus Q3 2006 45% • Total revenue growth of 1% 20.5 20.6 20.7 • Net income decreased by \$0.8M due to higher provision for credit losses 44% 44% Main drivers 6.9 6.0 6.1 • Average loan growth: +8% (+\$166M) • Average deposit growth: +27% (\$26M) Lower income taxes Q3 2006 Q3 2007 Q2 2007 Total revenue Net income ← Efficiency ratio LAURENTIAN BANK Symbol: LB, TSX 11



#### **Laurentian Bank Securities**

# 7.3 14.6 91% 8.6 55% 5.3 Q3 2006 Q2 2007 Q3 2007

## Main driver

• AUA growth: +8% (+\$142M)

Q3 2007 versus Q3 2006

business development activities

• Net income increased by \$0.1M

• Total revenue growth of 17% due to

sale of a portion of the Montréal Exchange shares



LAURENTIAN BANK

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#### **Other**

#### In millions of \$

## -2.7 -2.3 -14.7

■ Total revenue □ Net income

#### Q3 2007 versus Q3 2006

- Total revenue improved by \$5.3M
- Strong improvement in net interest income
- Improvement in treasury and financial market operations
- Last year, net income was impacted by a tax charge of \$11M related to the Federal budget and resulting from the revaluation of future tax assets



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#### **Growth Initiatives**

- Very successful results from the promotional campaign on investment loans under \$ 50,000 launched by B2B Trust in May
- · Expansion of our sales force
- New products launched for small and medium enterprises (SMEs):
  - Business Visa cards with unique features
  - Banking packages for SMEs with high transaction levels
- · Continuation of initiatives to increase efficiency
- Initiatives to reduce the time devoted by branch personnel and the SME sector to administrative tasks
- Optimization of certain processes to free up business development time for commercial account managers
- Review of processes for the retail division of Laurentian Bank Securities to optimize tasks



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#### Conclusion

#### Maintain our 3 priorities

- · To increase profitability
- · To improve efficiency
- · To further develop our human capital

#### Strong third quarter 2007

- · Stronger total revenue from core high-quality sources of revenue
- · More efficiency at many levels
- · Operating leverage is improving
- · Maintaining credit quality



## **Appendices**



## **Overview of Laurentian Bank**

- 3rd-largest institution in Quebec in terms of branches and 7th largest Canadian Schedule 1 chartered bank based on assets
- Assets (as at July 31, 2007)
  - Balance sheet: \$18.0 billion
  - · Assets under administration: \$15.3 billion
- Main markets: Province of Quebec (Canada) with significant activities elsewhere in Canada (38% of total loans outside of Quebec as at October 31, 2006)
- 158 retail branches
- 3,400 employees
- Founded in 1846



Symbol: LB, TSX

## **Laurentian Bank's Strengths**

#### Conservative financial position

- Strong balance sheet and capital ratios
- · Strong proportion of insured mortgages
- Limited capital market exposure compared to peer group
- Large proportions of personal loans secured

#### Strategic focus and flexibility

- · Selective regional positioning
- · Specific market segments outside Quebec
- Experienced management team and committed employees
- Quality and efficiency of our products and services



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## A Clear Geographical and Business Focus

#### Laurentian Bank's vision:

 To become the undisputed #3 banking institution in Quebec and a performing player in specific market segments elsewhere in Canada

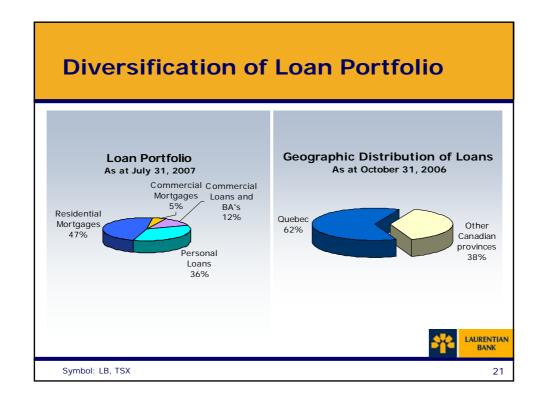
#### **Positioning in Quebec**

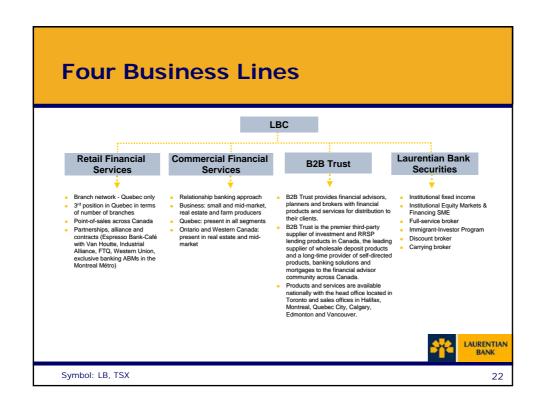
- With 158 retail, 21 commercial and 12 brokerage branches, Quebec is LBC's main market. All business lines are active in this market
- Retail network is the 3rd largest in Quebec
- The strategy is to become the undisputed #3 in this province

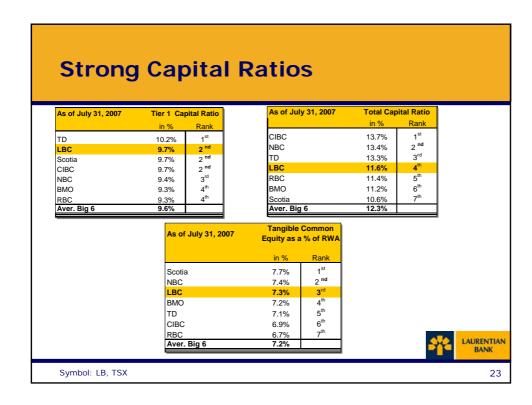
#### Positioning elsewhere in Canada

- Target specific niches where LBC has distinctive advantages, that is:
  - B2B Trust
  - Commercial Financial Services
  - · Indirect points-of-sale network
  - Laurentian Bank Securities
  - Mortgages and Deposits through brokers









#### **Retail Financial Services**

#### **Priorities**

- Acquire new customers: Optimization of the Branch and ABM Network
- Improve product and service offering (e.g. wealth management solutions)
- Capitalize on human resources: Increase investements in training and development of our people
- Increase sales in high margin products
- Cross-selling and maximizing synergies among the business lines
- Increase the share of wallet of our customers

#### **Portfolios**

- \$5.8 billion in residential mortgages loans
- \$0.5 billion in lines of credit
- \$6.0 billion in personal deposits



Symbol: LB, TSX

#### **Commercial Financial Services**

#### **Priorities**

- Focus on relationship approach
- Improve product and service offering (e.g. MaxAffaires Dashboard, new platform for small loans)
- Continue to grow the small-and medium-sized business sector, as well as agriculture, through loan development activities
- Capitalize on our human resources (training, sales culture)
- Distribution network development and more marketing campaigns
- Commercial securitization program

#### **Portfolios**

- \$1.2 billion in commercial loans
- \$0.6 billion in commercial mortgages loans
- \$0.1 billion in business deposits



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#### **B2B Trust**

#### **Priorities**

- · Achieve all financial objectives without affecting future capacity or service
  - Increase sales by cultivating organic growth within highest profit categories
  - Expand 5 core distribution channels: mutual fund industry, insurance industry, investment industry, mortgage brokerage and deposit brokerage
- Achieve a focused, defendable and profitable business model
  - Focus solely on financial intermediaries
- Build a stable, efficient and flexible growth oriented operation
  - Review markets, relationship and/or products on a priority basis
  - Evaluate new market opportunities
  - Strengthen organizational foundation

#### **Portfolios**

- \$5.3 billion in brokered deposits
- \$2.1 billion in investment and RRSP loans
- \$1.2 billion in mortgages
- \$5.2 billion in assets under administration



#### **Laurentian Bank Securities**

#### **Priorities**

- Increase client base through referral within the Bank's branch network
- Pursue the development of institutional brokerage activities fixed income
- Pursue consolidation of network and team
- · Develop institutional services in equity markets and financing of SME
- Foster the growth of the distribution network to reach sufficient critical mass
- Maximize synergies among the business lines
- Expand the discount brokerage client base using the established transactional platform that complements the retail investment products offering

#### **Portfolios**

 Total assets under management of \$2.0 billion for full service brokerage and discount brokerage



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## **Management Committee**

#### Réjean Robitaille

**President and Chief Executive Officer** 

✓CEO at Laurentian Bank since 2006 and with the Bank since 1988

#### **Robert Cardinal**

Senior Executive Vice-President Finance, Administration and Strategic Development, and Chief Financial Officer ✓At Laurentian Bank since 1991

#### **Bernard Piché**

Senior Executive Vice-President Treasury, Capital Markets and Brokerage ✓At Laurentian Bank since 1994

#### **Luc Bernard**

**Executive Vice-President Retail Financial Services and SME's** 

✓At Laurentian Bank since 2001

#### François Desjardins

President and Chief Executive Officer B2B Trust

✓At Laurentian Bank since 1991

#### **Lorraine Pilon**

Executive Vice-President Corporate Affairs and Secretary ✓At Laurentian Bank since 1990

